

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.



May 15, 2026

Company name	AIT CORPORATION
Representative	Hidekazu Yagura President and Representative Director
Stock code	9381 Tokyo Stock Exchange, Prime Market
Inquiries	Toshiaki Uchida Director in charge of General Affairs & Planning Dept., Information Technology System Dep. and Accounting & Finance Dept., General Manager of Accounting & Finance Dept. Tel: +81-6-6260-3450

Matters Concerning Controlling Shareholder, Etc.

AIT Corporation (the “Company”) hereby announces that with regard to the two companies, which used to be the Company’s “other affiliated companies” as defined in the Regulation of Financial Statements, the matters concerning controlling shareholders, etc. are as described below as of February 28, 2026.

1. Trade names, etc. of the parent company, controlling shareholder (excluding the parent company), or other affiliated companies

(as of February 28, 2026)

Name	Attribute	Ratio of voting rights held (%)			Financial instruments exchange, etc. on which the issued shares are listed
		Voting rights directly held	Voting rights subject to aggregation	Total	
LOGISTEED Holdings, Ltd.	Other affiliated company	—	(20.66)	(20.66)	—
LOGISTEED, Ltd.	Other affiliated company	20.66	—	20.66	—

(Note) The figures in parentheses in the “Ratio of voting rights held” column represent the voting rights ratio of indirectly held shares.

2. Name of the company within the category of parent company, etc. that is recognized as having the greatest influence on the Company and reason for having such recognition

Name	Reason
LOGISTEED, Ltd.	We have entered into a capital and business alliance agreement with LOGISTEED, Ltd., which directly holds 20.66% of our voting rights (as of February 28, 2026), and the Company is a LOGISTEED, Ltd.'s affiliate by the equity method. Additionally, there are transactions related to logistics and other activities between our group and LOGISTEED, Ltd.'s group both domestically and internationally. These factors are considered to have the most significant impact on the Company.

3. Positioning of the Company in the corporate group centering on the parent company, etc. and the relationships between other listed companies and the parent company, etc.

(i) LOGISTEED Holdings, Ltd.

As of February 28, 2026, LOGISTEED Holdings, Ltd. is the parent company of LOGISTEED, Ltd., owning 20.66% of the voting rights of the Company indirectly. There were no transactions with LOGISTEED Holdings, Ltd. or the acceptance of any of its officers during the fiscal year ended February 28, 2026.

(ii) LOGISTEED, Ltd.

Based on the shared understanding that it is necessary to further strengthen the business foundation and thereby grow into one of the most competitive logistics companies in and outside Japan, the Company and LOGISTEED, Ltd. have entered into the capital and business alliance agreement, which remains effective as of February 28, 2026. The agreement was concluded with the aim of strengthening the relationship between the two companies to enable rapid provision of services based on a higher-level alliance between international freight forwarding and 3PL services by mutually utilizing their respective networks and know-how to meet customers' needs, enhance corporate value, and fulfill the social mission of each company.

As of February 28, 2026, LOGISTEED, Ltd. directly owns 20.66% of the Company's voting rights. The Company is an equity-method affiliate of LOGISTEED, Ltd. The Company has no matters requiring prior approval from LOGISTEED, Ltd. in the course of its business activities, and the Company believes that a certain degree of independence is secured in the management of the Company.

Concurrent positions held by directors etc.

(as of May 15, 2026)

Post	Name	Position at the Parent Company, etc. or Its Group Companies	Reason for appointment
Outside Director	Takashi Jinguji	A subsidiary of LOGISTEED, Ltd., which is other affiliated company of the Company Chairman VANTEC CORPORATION	With his rich experience and extensive knowledge of management and the industry, he is expected to contribute to the management of the Company.

4. Matters concerning transactions with controlling shareholders, etc. (March 1, 2025 to February 28, 2026)
The description is omitted because the transactions with the controlling shareholders, etc. are immaterial. Prices and other terms and conditions of transactions are determined fairly and appropriately in the same manner as general transactions, taking market prices into consideration. The Company believes that the transaction will not harm the interests of minority shareholders.